

# Strategic Roadmap FY2021 to FY2023 Project List



## Invest in Infrastructure

✦ = Racial Equity Focus Project ✦ = Needs Funding ⊙ = Statutory Requirement ✓ = Completed → = Continuous **Bold (X)** = Y3 Work Plan

Projects		Y1	Y2	Y3	Y3+	Lead	Support
<b>Invest in Multi-Modal Transportation</b>							
<b>N1 Improve access and mobility in downtown Hayward</b>							
N1a	Implement downtown parking plan	✓				PW	MS
N1b	Prepare Downtown Specific Plan Implementation Plan					PW	DS
<b>N2 Implement major corridor traffic calming initiatives</b>							
N2a	Complete Hayward Boulevard feasibility study					PW	
N2b	Implement Hayward Boulevard traffic calming plan					PW	
N2c	Complete Tennyson Road feasibility study					PW	
N2d	Implement Tennyson Boulevard traffic calming plan					PW	
N2e	D Street Traffic Calming Plan Feasibility Study					PW	
N2f	Implement D Street Traffic Calming Plan					PW	
N2g	Patrick Ave Complete Street Improvements			X		PW	
N2h	Campus Drive Traffic Calming			X		PW	
N3	Develop and submit a Traffic Impact Fee		✓			PW	
<b>N4 Increase transit options and ridership</b>							
N4a	Work with AC Transit Interagency Liaison Committee to make bus transit more convenient and reliable	✓	→	→	→	PW	CS
N4b	Work with Alameda County Transportation Commission (ACTC) to develop a rapid bus project along Mission Blvd.	✓	→	→	→	PW	DS
N4c	Work with Alameda County Transportation Commission (ACTC) to implement a rapid bus project along Mission Blvd.	✓	→	→	→	PW	DS
N4d	Continue to require new development adopt transportation demand management strategies to reduce the use of single occupancy vehicles and encourage the use of alternative modes of travel	✓	→	→	→	DS	
N4e	Continue to work with BART to encourage transit-oriented development on BART owned property in Hayward	✓	→	→	→	CM	
<b>N5 Maintain and improve pavement</b>							
N5a	Maintain Pavement Condition Index (PCI) at 70 ✦	✓	→	→	→	PW	
N5b	Prepare OHHA pavement improvement program design and financing structure	✓				PW	
N5c	Construct various OHHA pavement improvements		✓	→	→	PW	
N6	Develop a micro-mobility policy (eBikes, eScooters)			X		PW	
<b>N7 Improve Mission Boulevard as a key 'Gateway to the City'</b>							
N7a	Complete construction of Mission Boulevard Phase 2	✓				PW	
N7b	Explore funding of Mission Boulevard Phase 2 and Linear Park			X		PW	
N7c	Complete design of Mission Boulevard Phase 3 and construction ✦			X	→	PW	
<b>N8 Implement the Bike &amp; Ped Master Plan</b>							
N8a	Add 2 miles of sidewalks per year ✦	✓	→	→	→	PW	
N8b	Add 10 lane miles of bike lanes per year	✓	→	→	→	PW	
N8c	Assess Safe Routes to School	✓	→			PW	
N8d	Implement Safe Routes School ✦			X	→	PW	
N8e	Assess Safe Route for Seniors in the downtown area			X		PW	

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N8f	Implement Safe Route for Seniors in the downtown area ✦			X		PW	
N8g	Conduct a feasibility study of Jackson Street Improvements ✦					PW	
N9	Expand EV charging infrastructure for city fleet and employees						
N9a	Conduct analysis of future demand	✓				MS	PW
N9b	Construct additional EV charging facilities ✦			X		MS	PW
<b>Invest in City Facilities &amp; Property</b>							
N10	Construct the fire station and Fire Training Center			X		PW	FD
N11	Investigate major municipal building upgrade needs						
N11a	Conduct a site and cost analysis of a new Police building					PW	PD
N11b	Conduct a needs assessment of upgrading the Corp Yard					PW	MS
N11c	Investigate funding options for new Police building and Corp Yard					CM	PW, FN
N12	Upgrade and maintain Airport infrastructure and facilities						
N12a	Rehabilitate the pavement in phases	✓	→	→	→	PW	
N12b	Design and construct capital improvements to Airport hangars	✓	→			PW	
N12c	Design, enclose, and construct open sections of Sulphur Creek adjacent to runways					PW	
N12d	Design and construct Engineered Materials Arresting System (EMAS) at the departure end of Runway 28L					PW	
N13	Oversee the rebuilding of the South Hayward Youth and Family Center (the Stack)						
N13a	Finalize financing ✦			X		CM	LB, CS
N13b	Design and construct center ✦			X	→	PW	CM
N13c	Continue working with service providers to ensure a mix of services and opportunities that best address the needs of the corridor ✦			X	→	CM	LB, CS
N14	Complete La Vista Park						
N14a	Design La Vista Park			X		PW	
N14b	Construct La Vista Park			X	→	PW	
N15	Complete gateway and corridor landscape beautification ✦						
N15a	Complete Tennyson corridor landscape beautification	✓	→			MS	PW
N15b	Complete Jackson corridor landscape beautification			X		MS	PW
N16	Evaluate options for adding bathrooms to Heritage Plaza					PW	LD
N17	Corporation Yard renovation and building safety upgrades - COVID recovery			X			
<b>Invest in Water Supplies, Sanitation Infrastructure &amp; Storm Sewers</b>							
N18	Upgrade water system infrastructure						
N18a	Develop and launch Advanced Metering Infrastructure (AMI) customer portal			X		PW	FIN
N18b	Replace an average of 3 miles of water pipelines annually			X	→	PW	
N19	Update Water Pollution Control Facility Phase II Plan						
N19a	Design the upgrade			X		PW	
N19b	Construct the upgrade					PW	
N20	Upgrade sewer collection system by replacing an average of 3 miles of sewer lines annually			X		PW	

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N21	Implement phase 2 of solar project and investigate interim usages of additional energy	✓	→	→	→	PW	
<b>N22 Meet regulatory requirements for zero trash in stormwater by installing trash capture devices</b>							
N22a	Install trash capture devices	✓	→	→	→	PW	
N22b	Perform related trash reduction activities	✓	→	→	→	PW	
<b>N23 Expand recycled water facilities</b>							
N23a	Complete RW project construction (initial phase)	✓				PW	
N23b	Develop a Recycled Water Master Plan			<b>X</b>		PW	
<b>Invest in Community-Wide Internet Infrastructure and Access</b>							
<b>N24 Dark Fiber Optic Infrastructure to Improve Broadband</b>							
N24a	Finalize implementation of dark fiber optic infrastructure grant	✓	→			CM	
N24b	Complete installation of dark fiber optic infrastructure	✓	→			PW	IT
N24c	Investigate the use of dark fiber optic infrastructure	✓	→			IT, PW	
N25	Provide technology devices and hotspots through the Library's Tech Lending program ✦			<b>X</b>	→	CM	
N26	Digital Divide Community Survey ✦			<b>X</b>		CM	